

Least Cost Method: [matrix minima method

OR
Lowest Cost Entry method]

Problems:

1) Solve by Least-Cost method.

2	3	11	7	Supply
1	0	6	1	6
5	8	15	9	10

Demand 7 5 3 2

Ans:

2	3	11	7	6
1	0	6	1	1
5	8	15	9	10

7 5 3 2

6	2	3	11	7	6
5	8	15	9	10	

7 4 3 2

1	4	3	2	10
5	8	15	9	

1 4 3 2

6	2	3	11	7	6
1	0	6	1	1	
1	4	3	2	10	
5	8	15	9		

7 5 3 2

$$Z = 6(2) + 1(0) + 1(5) + 4(8) + 3(15) + 2(9)$$

$$= 12 + 5 + 32 + 45 + 18$$

$$Z = 112 //$$

North West Corner Method:

1) Solve by transportation problem's method

10	0	20	11	Supply
12	7	9	20	15
0	14	16	18	25
				5

Demand 5 15 15 10

Ans:

5	10	20	11
12	5	15	5
0	14	16	5
5	15	15	10

$$Z = 5(10) + 10(0) + 5(7) + 15(9) + 5(20) + 5(18) = 50 + 0 + 35 + 135 + 100 + 90 = 410$$

$Z = 410$

2.

18	24	28	32	Supply
8	13	17	18	10
10	15	19	22	5
				15

Demand 5 10 8 7

Ans:

5	5	28	32
8	5	0	18
10	15	8	7
5	10	8	7

$$Z = 5(18) + 5(24) + 5(13) + 0(17) + 8(19) + 7(22) = 90 + 120 + 65 + 152 + 154 = 581$$

$Z = 581$

2)

9	12	9	8	4	3	5
7	3	6	8	9	4	8
4	5	6	8	10	14	6
7	3	5	7	10	9	7
2	3	8	10	2	4	3
3	4	5	7	6	4	

Ans:

9	12	9	8	4	3	5
7	3	6	8	9	4	8
4	5	6	8	10	14	6
7	3	5	7	10	9	7
3 2	3	8	10	2	4	3
3	4	5	7	6	4	

12	9	8	4	3	5
4 3	6	8	9	4	8 4
5	6	8	10	14	6
3	5	7	10	9	7
4	5	7	6	4	

9	8	4	4 3	3 1
6	8	9	4	4
6	8	10	14	6
5	7	10	9	7
5	7	6	4	

9	8	<u>11</u> 4	*
6	8	9	4
6	8	10	6
5	7	10	7

5 7 65

6	8	9	4
6	8	10	6
<u>5</u> 5	7	10	72

~~8~~ 7 5

8	9	4
8	10	6
<u>2</u> 7	10	2

75 5

8	9	4
<u>5</u> 8	10	61

8 5

<u>4</u> 9	4
<u>1</u> 10	1

5

9	12	9	8	<u>1</u> 4	<u>4</u> 3	5
7	<u>4</u> 3	6	8	<u>4</u> 9	4	8
4	5	6	<u>5</u> 8	<u>1</u> 10	14	6
7	3	<u>5</u> 5	<u>2</u> 7	10	9	7
2	<u>3</u> 3	8	10	2	4	3

3 4 5 7 6 4

$$Z = 1(4) + 4(3) + 4(3) + 4(9) + 5(8) + 1(10) + 5(5) + 2(7) + 3(2)$$

$$= 4 + 12 + 12 + 36 + 40 + 10 + 25 + 14 + 6$$

$$Z = 159$$

VOGEL'S APPROXIMATION METHOD (VAM)

OR (UNIT COST PENALTY METHOD)

19	30	50	10	7
70	30	40	60	9
40	8	70	20	18
5	8	7	14	

19	30	50	10	7	$19 - 10 = \underline{9}$
70	30	40	60	9	$40 - 30 = \underline{10}$
40	<u>8</u>	70	20	18	$20 - 8 = \underline{12}$
5	8	7	14		

$40 - 19 = \underline{21}$ $30 - 8 = \underline{22}$ $50 - 40 = \underline{10}$ $20 - 10 = \underline{10}$

↑

<u>5</u>	9	50	10	7	$19 - 10 = \underline{10}$
70	40	60		9	$60 - 40 = \underline{20}$
40	70	20		10	$40 - 20 = \underline{20}$
8	7	14			

$40 - 19 = \underline{21}$ $50 - 40 = \underline{10}$ $20 - 10 = \underline{10}$

↑

50	10	2	$50 - 10 = \underline{40}$
40	60	9	$60 - 40 = \underline{20}$
70	<u>10</u>	20	$70 - 20 = \underline{50}$ ←

7 ~~14~~

$50 - 40 = \underline{10}$ $20 - 10 = \underline{10}$

50	<u>2</u>	10	2	$50 - 10 = \underline{40}$	
<u>7</u>	40	<u>2</u>	60	9	$60 - 40 = \underline{20}$

7 ~~4~~ 2
 $50 - 40 = \underline{10}$ $60 - 10 = \underline{50}$

5	19	30	50	2	10	7
70	30	7	40	2	60	9
40	8	8	70	10	20	18
5	8	7	14			

$$Z = 5(19) + 2(10) + 7(40) + 2(60) + 8(8) + 10(20)$$

$$= 95 + 20 + 280 + 120 + 64 + 200$$

$$Z = 779 //$$

MODIFIED DISTRIBUTION METHOD [MODI]

19	30	50	10	Capacity
70	30	40	60	7
40	8	70	20	9
				18

Requirements 5 8 7 14

	v_1	v_2	v_3	v_4			
u_1	5	19	30	50	2	10	7
u_2	70	30	7	40	2	60	9
u_3	40	8	8	70	10	20	18
	5	8	7	14			

Occupied cells:

$$u_i + v_j = C_{ij}$$

$$u_1 + v_1 = 19 \quad u_1 = 0 \quad v_1 = 19$$

$$u_1 + v_4 = 10 \quad u_1 = 0 \quad v_4 = 10$$

$$\begin{aligned}
 u_2 + v_3 &= 40 & u_2 &= 50 & v_3 &= -10 \\
 u_2 + v_4 &= 60 & u_2 &= 50 & v_4 &= 10 \\
 u_3 + v_2 &= 8 & u_3 &= 10 & v_2 &= -2 \\
 u_3 + v_4 &= 20 & u_3 &= 10 & v_4 &= 10
 \end{aligned}$$

Unoccupied Cells: $\Delta_{ij} = C_{ij} - (u_i + v_j)$

$$\Delta_{12} = C_{12} - (u_1 + v_2) = 30 - (0 - 2) = 32$$

$$\Delta_{13} = C_{13} - (u_1 + v_3) = 50 - (0 - 10) = 60$$

$$\Delta_{21} = C_{21} - (u_2 + v_1) = 70 - (50 + 19) = 1$$

$$\Delta_{22} = C_{22} - (u_2 + v_2) = 30 - (50 - 2) = -18$$

$$\Delta_{31} = C_{31} - (u_3 + v_1) = 40 - (10 + 19) = 11$$

$$\Delta_{33} = C_{33} - (u_3 + v_3) = 70 - (10 - 10) = 70$$

5	19	30	50	2	10
70	0	30	7	2	60
40	8	18	70	10	20

$$\min(2 - \theta, 8 - \theta)$$

$$\theta = 2$$

5	19	30	50	2	10
70	2	30	7	0	60
40	6	8	70	12	20

$$\begin{aligned}
 &= 5(19) + 2(10) + 2(30) \\
 &+ 7(40) + 0(60) + 6(8) + 12(2) \\
 &= 95 + 20 + 60 + 280 + 48 \\
 &\quad + 240
 \end{aligned}$$

$$Z = 743 //$$

Algebraic method (solution of 2×2 games)

		Player B		row min
		$x(2)$	$y(1-2)$	
Player A	p	2	-3	-3
	$1-p$	-3	1	-3
column max		8	1	minimax(\bar{v})

maximin(v)

maximum of row = $\{-3, -3\} = -3$.

minimum of column = $\{8, 1\} = 1$.

$v \neq \bar{v}$.

\therefore No saddle point.

$a=8 \quad b=-3 \quad c=-3 \quad d=1$

$$p = \frac{d-c}{(a+d)-(b+c)} = \frac{1-(-3)}{(8+1)-(-3-3)} = \frac{4}{9+6} = \frac{4}{15}$$

$$1-p = 1 - \frac{4}{15} = \frac{11}{15}$$

$$q = \frac{d-b}{(a+d)-(b+c)} = \frac{1-(-3)}{(8+1)-(-3-3)} = \frac{4}{9+6} = \frac{4}{15}$$

$$1-q = 1 - \frac{4}{15} = \frac{11}{15}$$

value of the game $v = \frac{ad-bc}{(a+d)-(b+c)} = \frac{8(1)-(-3)(-3)}{15} = \underline{\underline{-\frac{1}{15}}}$.

Optimum strategy for Player A $\Rightarrow \left(\frac{4}{15}, \frac{11}{15}\right)$

Optimum strategy for Player B $\Rightarrow \left(\frac{4}{15}, \frac{11}{15}\right)$

$= -\frac{1}{15} \rightarrow$ the game is unfair of A.

Games with saddle points

①

① solve

	B ₁	B ₂	B ₃	B ₄
A ₁	-5	2	0	7
A ₂	5	6	4	8
A ₃	4	0	2	-3

row min

Ans:

-5	2	0	7	-5
5	6	4	8	④
4	0	2	-3	-3

maximin (v)

column max

5	6	④	8
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minimax (v̄)

maximum of row = $\{-5, 4, -3\} = 4$.

minimum of column = $\{5, 6, 4, 8\} = 4$.

∴ saddle point = 4 = value of the game

B

②

	I	II	III	IV	V
A _I	9	3	1	8	0
A _{II}	6	5	4	6	7
A _{III}	2	4	4	3	8
A _{IV}	5	6	2	2	1

row min

Ans:

9	3	1	8	0	0
6	5	4	6	7	④
2	4	4	3	8	2
5	6	2	2	1	1

maximin (v)

column max

9	6	④	8	8
---	---	---	---	---

minimax (v̄)

maximum of row = $\{0, 4, 2, 1\} = 4$

minimum of column = $\{9, 6, 4, 8, 8\} = 4$.

∴ saddle point = 4 = value of the game

Dominance method A

	1	2	3	4	5	
1	6	15	30	21	6	row min
2	3	3	6	6	4	
3	12	12	24	36	3	

column max
2nd row elements are less than 1st row. so row is dominated and can be removed

	1	2	3	4	5
1	6	15	30	21	6
3	12	12	24	36	3

	1	3	4	5
1	6	30	21	6
3	12	24	36	3

column 2 is greater than ^(or equal to) column 1 and removed
column 3 is greater than column 1. and removed
column 4 is greater than column 5. and removed

	1	5	
p	a 6	b 6	row min 6 ③
(1-p)	c 12	d 3	
column max	12	6	

min of row = {6, 3} = 3
max of column = {12, 6} = 12.
maximin ≠ minmax.

∴ No saddle point.

$$p = \frac{d-c}{(a+d)-(b+c)} = \frac{3-12}{(6+3)-(6+12)} = \frac{-9}{9-18} = \frac{-9}{-9} = 1$$

$$1-p = 1-1 = 0$$

$$q = \frac{d-b}{(a+d)-(b+c)} = \frac{3-6}{-9} = \frac{-3}{-9} = \frac{1}{3}$$

$$1-q = 1 - \frac{1}{3} = \frac{2}{3}$$

$$\text{Value of the game} = \frac{ad-bc}{(a+d)-(b+c)} = \frac{6(3)-6(12)}{(6+3)-(6+12)} = \frac{-54}{-9} = 6.$$

Optimum strategy for player A $\Rightarrow (x_1, x_2, x_3)$
 $\Rightarrow (1, 0, 0).$

Optimum strategy for player B $\Rightarrow (y_1, y_2, y_3, y_4, y_5)$
 $\Rightarrow (\frac{1}{3}, 0, 0, 0, \frac{2}{3}).$

2)

		y_1	y_2	y_3	y_4	y_5
		B_1	B_2	B_3	B_4	B_5
x_1	A_1	4	4	2	4	6
x_2	A_2	8	6	8	-4	0
x_3	A_3	10	2	4	10	12

row min

Column max.

Ans: row I is minimum than row II and removed.

	B_1	B_2	B_3	B_4	B_5
A_2	8	6	8	-4	0
A_3	10	2	4	10	12

column I is greater than column II and removed
 column III is greater than column II and removed
 column V is greater than column IV and removed.

$A_2 P$	6	-4
$A_3 (1-P)$	2	10

$$P = \frac{d-c}{(a+d)-(b+c)} = \frac{10-2}{(6+10)-(-4+2)} = \frac{8}{16+2} = \frac{8}{18} = \frac{4}{9} \quad (3)$$

$$1-P = 1 - \frac{4}{9} = \frac{5}{9}$$

$$q = \frac{d-b}{(a+d)-(b+c)} = \frac{10-(-4)}{(6+10)-(-4+2)} = \frac{14}{18} = \frac{7}{9}$$

$$1-q = 1 - \frac{7}{9} = \frac{2}{9}$$

$$V = \frac{ad-bc}{(a+d)-(b+c)} = \frac{6(10)-(-4)(2)}{18} = \frac{68}{18} = \frac{34}{9}$$

optimum strategy for A = $(x_1, x_2, x_3) = (0, 4/9, 5/9)$

optimum strategy for B = $(y_1, y_2, y_3, y_4, y_5) = (0, 7/9, 0, 2/9, 0)$

$$V = \frac{34}{9}$$

Graphical method for $(2 \times n)$ or $(m \times 2)$ games.

1) Use graphical method to reduce the following game and hence solve.

	x_1	x_2	
	B_1	B_2	B_3
A_1	3	-3	4
A_2	-1	1	-3

maximin

minimax

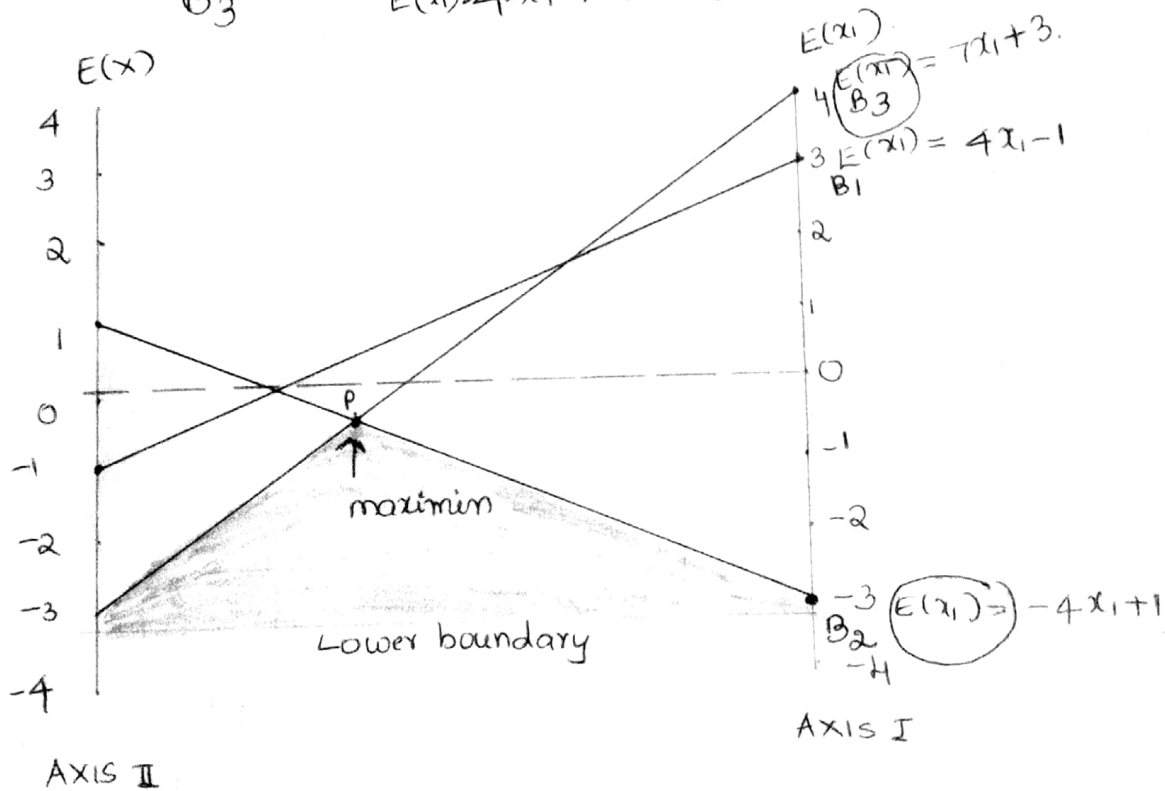
Ans:

B's strategy A's payoff $E(x_1)$

B_1 $E(x_1) = 3x_1 + (-1)(1-x_1) = 3x_1 - 1 + x_1 = 4x_1 - 1$

B_2 $E(x_1) = -3x_1 + (1-x_1)(1) = -4x_1 + 1$

B_3 $E(x_1) = 4x_1 + (1-x_1)(-3) = 7x_1 + 3$



	B_2	B_3
A_1	-3	4
A_2	1	-3

$$x_1 = \frac{d-c}{(a+d)-(b+c)} = \frac{-3-1}{(-3-3)-(4+1)} = \frac{-4}{-11} = \frac{4}{11}$$

$$1-x_1 = 1 - \frac{4}{11} = \frac{7}{11}$$

$$y_2 = \frac{d-b}{(a+d)-(b+c)} = \frac{-3-4}{-11} = \frac{7}{11}$$

$$1-y_2 = 1 - \frac{7}{11} = \frac{4}{11}$$

$$v = \frac{ad-bc}{(a+d)-(b+c)} = \frac{(-3)(-3) - (4)(1)}{-11} = -\frac{5}{11}$$

optimal strategy for A = $(x_1, x_2) = (\frac{4}{11}, \frac{7}{11})$

optimal strategy for B = $(y_1, y_2, y_3) = (0, \frac{7}{11}, \frac{4}{11})$

$$v = -\frac{5}{11}$$

		B ₁	B ₂	B ₃
		y ₁	y ₂	y ₃
A ₁	x ₁	3	-1	0
	x ₂	2	1	-1

B's strategy

A's payoff

B₁

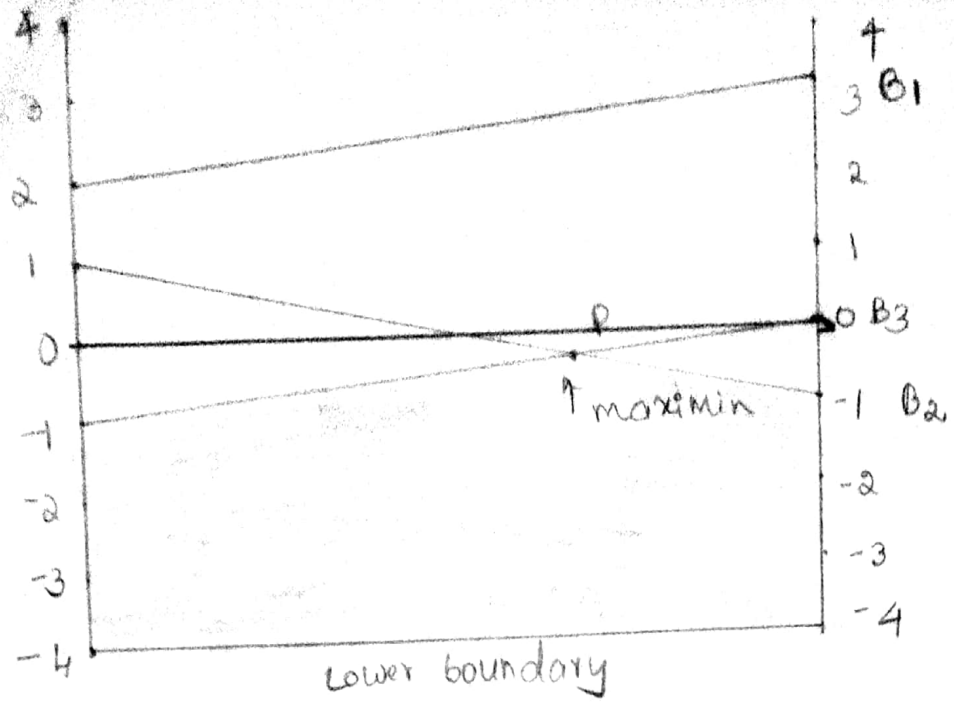
$$E(x_1) = 3x_1 + 2(1-x_1) = x_1 + 2$$

B₂

$$E(x_1) = -x_1 + 1(1-x_1) = -2x_1 + 1$$

B₃

$$E(x_1) = 0 \cdot x_1 + (-1)(1-x_1) = x_1 - 1$$



$$\begin{matrix}
 & B_2 & B_3 \\
 A_1 & \begin{bmatrix} -1 & 0 \\ 1 & -1 \end{bmatrix} \\
 A_2 & &
 \end{matrix}$$

$$x_1 = \frac{d-c}{(a+d)-(b+c)} = \frac{-1-1}{(-1-1)-(0+1)} = \frac{-2}{-3} = \frac{2}{3}$$

$$1-x_1 = 1 - \frac{2}{3} = \frac{1}{3}$$

$$y_2 = \frac{d-b}{(a+d)-(b+c)} = \frac{-1-0}{-3} = \frac{1}{3}$$

$$1-y_2 = 1 - \frac{1}{3} = \frac{2}{3}$$

$$v = \frac{ad-bc}{(a+d)-(b+c)} = \frac{(-1)(-1)-0}{-3} = \underline{\underline{\frac{-1}{3}}}$$

Graphical solution of (mx2) games:

①

	y_1 B_1	$1-y_1$ B_2
A_1	1	-3
A_2	3	5
A_3	-1	6
A_4	4	1
A_5	2	2
A_6	-5	0

A 's strategy B 's payoff

A_1 $E(y_1) = (y_1)(1) + (-3)(1-y_1) = y_1 - 3 + 3y_1 = 4y_1 - 3$

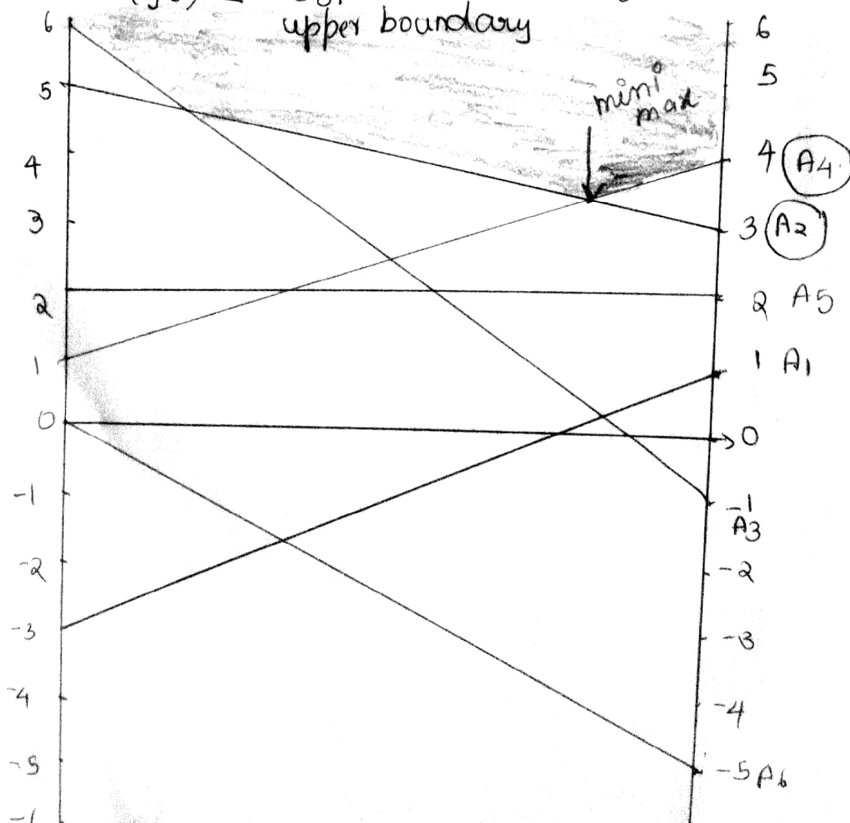
A_2 $E(y_2) = 3y_1 + 5(1-y_1) = 3y_1 + 5 - 5y_1 = -2y_1 + 5$

A_3 $E(y_3) = -1y_1 + 6(1-y_1) = -7y_1 + 6$

A_4 $E(y_4) = 4y_1 + 1(1-y_1) = 3y_1 + 1$

A_5 $E(y_5) = 2y_1 + 2(1-y_1) = 2$

A_6 $E(y_6) = -5y_1 + 0(1-y_1) = -5y_1$



	B_1	B_2
	y_1	$1-y_1=y_2$
A_2 x_2	3	5
A_4 x_4	4	1

$$y_1 = \frac{d-b}{(a+d)-(b+c)} = \frac{1-5}{4-(9)} = \frac{-4}{-5} = \frac{4}{5}$$

$$y_2 = 1-y_1 = 1 - \frac{4}{5} = \frac{1}{5}$$

$$x_2 = \frac{d-c}{(a+d)-(b+c)} = \frac{1-4}{4-(9)} = \frac{3}{5}$$

$$x_4 = 1-x_2 = 1 - \frac{3}{5} = \frac{2}{5}$$

$$V = \frac{ad-bc}{(a+d)-(b+c)} = \frac{3-20}{4-(9)} = \frac{+17}{5}$$

optimal strategy for $A = (x_1, x_2, x_3, x_4, x_5, x_6)$
 $= (0, \frac{3}{5}, 0, \frac{2}{5}, 0, 0)$

optimal strategy for $B = (y_1, y_2) = (\frac{4}{5}, \frac{1}{5})$